



Forward-Looking Statements

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Nicox at a glance

Ophthalmology-focused biopharmaceutical company, advancing NO¹-donating therapies

Late-stage program in glaucoma with NDA² filing targeted for H1 2026



Commercialstage assets and R&D collaborations already in place



Global reach with top tier worldwide licensees



Significant market opportunity - 80 million glaucoma patients worldwide³



- Nitric Oxide
- New Drug Application
- 3. World Glaucoma Association website: World Glaucoma Association » What is glaucoma?



Latest News – Denali Phase 3 Trial – Topline Results



Press Release

Nicox Announces Positive Results from the NCX 470 Phase 3 Denali Trial in Glaucoma Patients

- Achieving the primary endpoint in both Denali and the first NCX 470 Phase 3 trial,
 Mont Blanc, meets efficacy requirements for approval in the U.S. and China
- NCX 470 was also superior to latanoprost in the reduction of intraocular pressure (IOP) from baseline (p<0.05) at 3 out of 6 timepoints and numerically greater at 5 out of 6 timepoints
- NCX 470 0.1% was safe and well tolerated
- New Drug Application (NDA) submission in the U.S. currently expected in H1 2026

August 21, 2025 – release at 7:30 am CET Sophia Antipolis, France



Consistently Delivering Innovations in Ophthalmology ...

NCX 470 Profile Validated by 2 Phase 3 Trials: NDA Filings in preparation in U.S. and China

Commercial Value of Lead Asset NCX 470

- > A differentiated profile targeting ~\$7bn worldwide glaucoma market, 80 million patients
- Positive results from two Phase **3 trials,** Mont Blanc¹ and Denali² demonstrating competitive Intraocular Pressure (IOP) lowering properties
- ➤ Whistler³ exploratory trial results support dual mechanism of action
- > Additional benefits, e.g. retinal, seen in nonclinical models^{4,5}

Global Partnerships with Tier 1 Ophthalmology **Players**

- NCX 470 partnered in China and Southeast Asia with **Ocumension Therapeutics**, and United States and rest of world with Kowa
- > ZERVIATE commercialized in **China**, part of multi-product collaboration with Ocumension, and in the **U.S.** by Harrow
- > Research and option agreement with **Glaukos** for NCX 1728
- > VYZULTA® commercialized⁶ by Bausch + Lomb

Deep Ophthalmology Experience

- Two FDA approved products
- Extensive development expertise has generated a focused portfolio of products and product candidates
- **Business and corporate** development track record, including M&A



Nicox Press release October 31, 2022

Nicox Press Release August 21, 2025

Nicox Press Release May 14, 2025

Bastia et al., J Ocul Pharmacol Ther. 2022, 38: 496-504

Soambellone et al., Transl Vis Sci Technol, 2023, 1:12(9):22.

VYZULTA revenue sold to Soleus Capital in October 2024

Upcoming Milestones

NCX 470

- U.S. NDA submission expected in H1 2026
- China NDA submission to follow

ZERVIATE

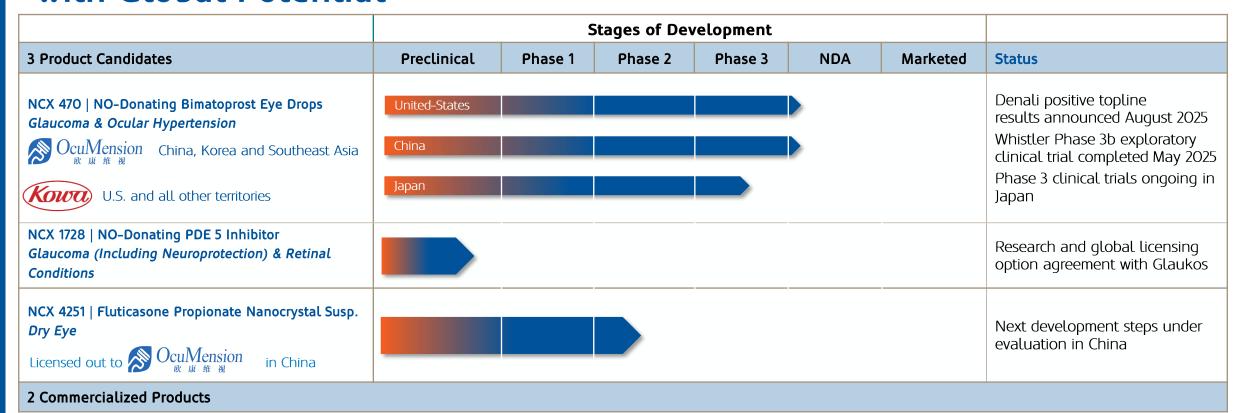
Recurrent revenue in U.S. and China

Corporate

- Potential NCX 1728 license option exercise by Glaukos
- Exploring future growth opportunities



An Innovative Portfolio Led by NCX 470, a Derisked Product Candidate with Global Potential



VYZULTA® | Latanoprostene Bunod Ophthalmic Sol. 0.024%

Glaucoma & Ocular Hypertension

Licensed out to worldwide

BAUSCH+LOMB

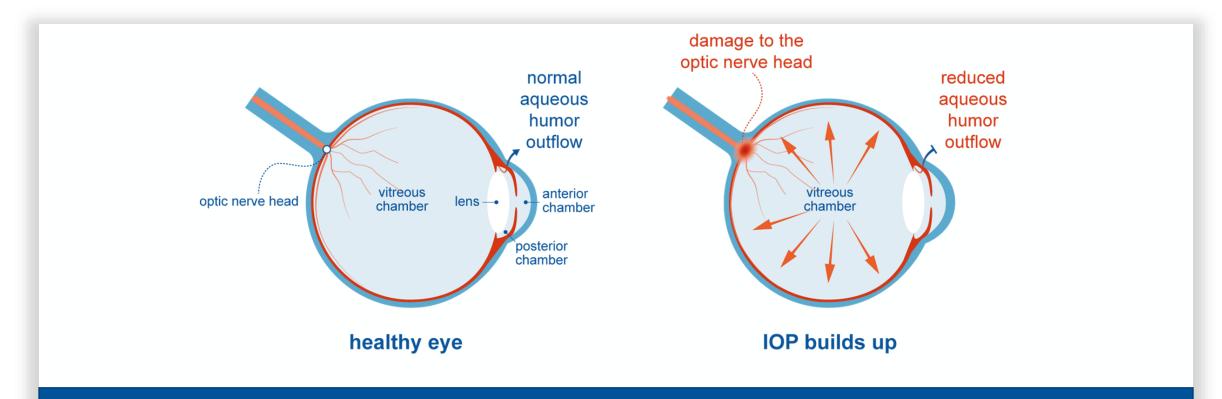
Revenue Sold to Soleus Capital in October 2024





Glaucoma: a Worldwide Ophthalmic Condition with Unmet Medical Needs

Elevated IOP* Contributes to Irreversible Optic Nerve Damage, Leading to Progressive Vision Loss



As published in the landmark EMGT study "...each mmHg of decreased IOP was related to an approximately 10% lowering [of risk of vision loss progression]"



^{1.} Heijl et al. Reduction of intraocular pressure and glaucoma progression: results from the Early Manifest Glaucoma Trial. Arch Ophthalmol. 2002; 120: 1268-1279

Unmet Medical Needs for Glaucoma Treatment

Despite having well established first-line therapies, including the standard-of-care, latanoprost, patients do not react to glaucoma medications in the same way, and therefore ophthalmologists need multiple treatment options

✓ 40% of patients do not achieve their target IOP on existing monotherapies¹ requiring ophthalmologists to adjust or change the medication

✓ Many patients
require >1
medication which
leads to
compliance
issues²³

✓ Tolerability
issues with some
medications lead
to
discontinuations,
patient
management
issues, and/or
compliance
issues⁴

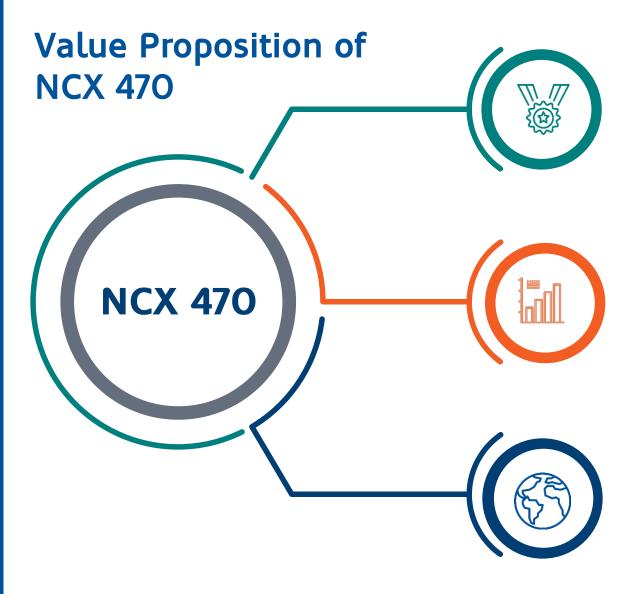


^{1.} Kass et al, Delaying treatment of ocular hypertension: the ocular hypertension treatment study. Arch Ophthalmol, 2010; 128:276-287

^{2.} Robin AL et al, Does adjunctive glaucoma treatment therapy affect adherence to the initial primary therapy? Ophthalmology. 2005; 112:863–868

^{3.} Robin et al, Adherence in glaucoma: Objective measurements of once-daily and adjunctive medication use. Am J Ophthalmol. 2007;144:533-540

Beckers HJM et al. Side effects of commonly used glaucoma medications: comparison of tolerability, chance of discontinuation, and patient satisfaction. *Graefe's Archive for Clinical and Experimental Ophthalmology* 2008;246(10):1485-90



- ✓ Novel molecule with powerful IOP lowering efficacy. High IOP is the leading cause of glaucoma
- ✓ **Positive pivotal Phase 3 topline results** from the Mont Blanc^{1,2,3} and Denali⁴ trials
- ✓ First non-combination product to demonstrate statistical non-inferiority to a prostaglandin analog in a pivotal trial, thereby meeting the efficacy requirements for U.S. approval
- ✓ Large and established glaucoma drug market⁵: valued at ~\$7 billion worldwide, over 80 million patients
- ✓ Over 3 million patients and over 36 million prescriptions⁶ in the United States alone with additional safe and effective alternatives to first-line therapy required

Antiglaucoma Drug Market Size, Trends, Growth Report 2034; Glaucoma Therapeutics Market Report by Drug Class (Prostaglandin Analogs, Beta Blockers, Alpha Adrenergic Agonists, Carbonic Anhydrase Inhibitors, Combination Drugs, and Others), Indication (Open Angle Glaucoma, Angle Closure Glaucoma, and Others); Glaucoma Therapeutics Market Size, Growth, Analysis – 2023





^{1.} Nicox Press Release October 31, 2022

^{2.} Mansberg et al., 2023, World Glaucoma Congress, Abstract # P-339

^{3.} Fechtner et al., 2023, World Glaucoma Congress, Abstract # P-288

Nicox Press Release August 21, 2025

NCX 470 Timing

A Near-Term Asset Preparing for NDA filing in US and China

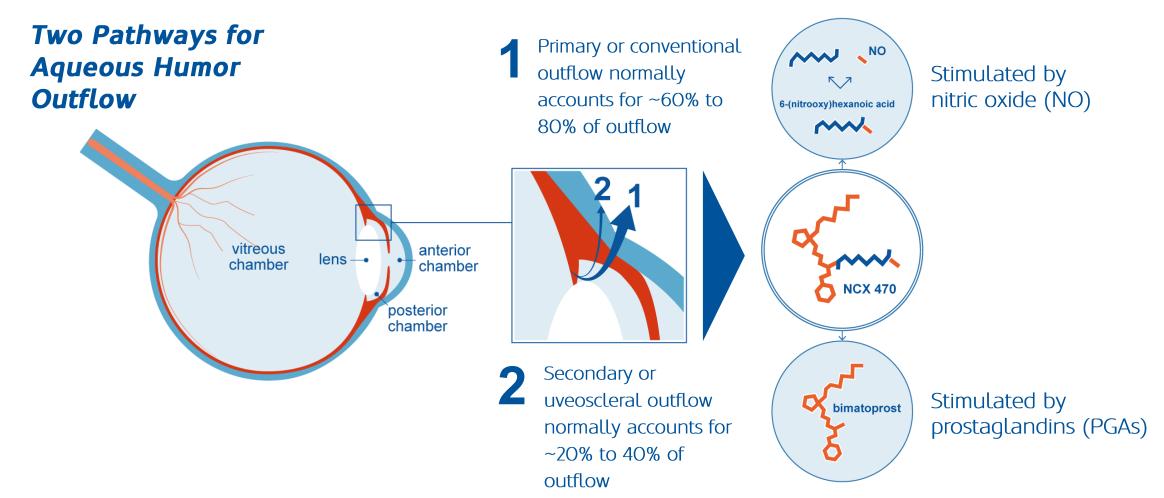


- Composition of matter patent to 2029 expected to be extended to 2034 in the United States and formulation patent to 2039
- Additional marketing exclusivity may be available based on the status as a New Chemical Entity
- Chinese NDA expected to be submitted shortly after the US submission



NCX 470 Lowers IOP Through a Validated¹ Dual Mechanism Pathway

Clinically Validated in Two Phase 3 trials, and Dual Mechanism Proven in a Phase 2b





NCX 470 Clinical Program

Intended to Support U.S. & China NDA Submissions

Designed to demonstrate safety and efficacy of NCX 470 0.1% vs. latanoprost 0.005%, Phase 3 studies evaluated reduction of IOP from time-matched baseline at pre-established time points

MONT BLANC: Primary Objective of Non-Inferiority Achieved¹

N=691

56 clinical sites in the U.S. & one site in China Adaptive design selected the O.1% concentration

DENALI: Primary Objective of Non-Inferiority Achieved²

N=696

65 clinical sites in the U.S. & 25 in China
Included a 12-month safety extension
Jointly conducted and equally financed with Chinese partner Ocumension Therapeutics

Supportive data generated in the Phase 2 <u>Dolomites</u> trial and the Phase 3b <u>Whistler</u> trial.



NCX 470 Phase 3 Efficacy Trial Design¹

Designed to Evaluate NCX 470 vs. Established Therapy, Latanoprost

Randomized, controlled, double-masked, parallel design trial. Patients with open angle glaucoma or ocular hypertension were randomized 1:1 to once-daily treatment with NCX 470 0.1% or latanoprost 0.005%

Primary Endpoint:

Mean IOP reduction from time-matched baseline at 8 AM and 4 PM at the week 2, week 6 and month 3 visits

Enrollment:

The trials enrolled 691 patients (Mont Blanc) and 696 patients (Denali) across all arms (including ~30 patients on NCX 470 0.065% in the adaptive design part of Mont Blanc). Both trials included patients in U.S. and China

Washout*

NCX 470 0.1 % n = 328 (Mont Blanc) and 348 (Denali) patients

Latanoprost 0.005 % n = 333 (Mont Blanc) and 348 (Denali) patients

Screening Visit and Eligibility Visit 1

Eligibility Visit 2, 1st Dose

Week 2 Visit

Week 6 Visit

Month 3 Visit**



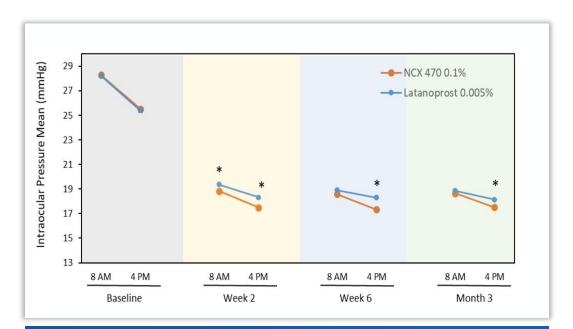
^{*} Wash-out period according to the patient's previous IOP-lowering treatment

^{**} Measurement of the primary endpoint. All Denali subjects continued to 6 months, and a portion to 12 months, in the safety extension

Rapid and Sustained IOP-Lowering Effects

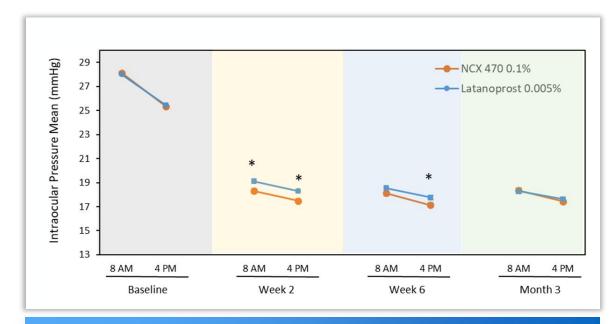
Demonstrated in two Phase 3 studies

Mont Blanc¹



- NCX 470 0.1%: N = 328 Latanoprost 0.005%: N = 333
- IOP-Lowering from Baseline was 8.0 to 9.7 mmHg for NCX 470 vs. 7.1 to 9.4 mmHg for latanoprost
- 4 out of 6 timepoints significantly lower than latanoprost

Denali²



- NCX 470 0.1%: N = 348 Latanoprost 0.005%: N = 348
- IOP-Lowering from Baseline was 7.9 to 10.0 mmHg for NCX 470 vs. 7.1 to 9.8 mmHg for latanoprost
- 3 out of 6 timepoints significantly lower than latanoprost



- 1. Fechtner et al., AJO, 2024 Aug;264:66-74
- 2. Nicox Press Release August 21, 2025



NCX 470 Phase III Results Demonstrate Robust Efficacy^{1,2,3}

All Comparisons Are Based on NCX 470 0.1% and Latanoprost 0.005%

Based on Topline Results from both Pivotal Trials:

- IOP-lowering effect from baseline was 7.9 10.0 mmHg for NCX 470 vs. 7.1 to 9.8 mmHg for latanoprost in the trials
- Statistical non-inferiority was met vs. latanoprost in the primary efficacy analysis of both trials. These trials therefore met the efficacy requirements for approval in the U.S. and China
- While NCX 470 did not meet statistical superiority to latanoprost in a pre-specified secondary efficacy analysis of time-matched change from baseline IOP, NCX 470 IOP lowering was statistically significant at 4 of 6 timepoints (p<0.049) in Mont Blanc, and at 3 of 6 timepoints (p<0.05) in the Denali trial
- IOP reduction for NCX 470 vs. latanoprost was numerically greater at 6 out of 6 timepoints in Mont Blanc and 5 out of 6 timepoints in Denali



^{1.} Data from Mont Blanc reflects the dosage arms which continued in the trial and do not include the NCX 470 0.065% dose which was only in the adaptive design portion of the trial

^{2.} Fechtner et al. American Journal of Ophthalmology, 2024, 264:66-74

^{3.} Nicox Press Release, August 21, 2025

NCX 470 Phase 3 Results Demonstrate Robust Safety Profile^{1,2,3}

All Comparisons Are Based on NCX 470 0.1% and Latanoprost 0.005%

- The most common adverse event was hyperemia
 - In Mont Blanc, Ocular Hyperemia: 11.9% of NCX 470 patients vs. 3.3% of latanoprost patients
 - In Denali, Conjunctival Hyperemia: 22.0% of NCX 470 patients vs. 9.2% of latanoprost patients
- There were no ocular or non ocular serious adverse events related to NCX 470 in either study
- Low discontinuation rate in both studies
 - In Mont Blanc (3-month study): 4.3% of patients on NCX 470 discontinued compared to 5.1% on latanoprost of which 2.4% of patients on NCX 470 discontinued due to an adverse event compared to 1.8% of patients on latanoprost
 - In Denali (up to 12-month study): 10.1% of patients on NCX 470 discontinued compared to 6.6% on latanoprost of which 0.9% of patients on NCX 470 discontinued due to an adverse event compared to 0.3% of patients on latanoprost

NCX 470 was well tolerated in both Phase 3 trials



^{1.} Data from Mont Blanc reflects the dosage arms which continued in the trial and do not include the NCX 470 0.065% dose which was only in the adaptive design portion of the trial.

^{2.} Fechtner et al, American Journal of Ophthalmology, 2024, 264:66-74

^{3.} Nicox Press Release, 21 August 2025

NCX 470 Post hoc Analysis Further Differentiates vs. Standard of Care

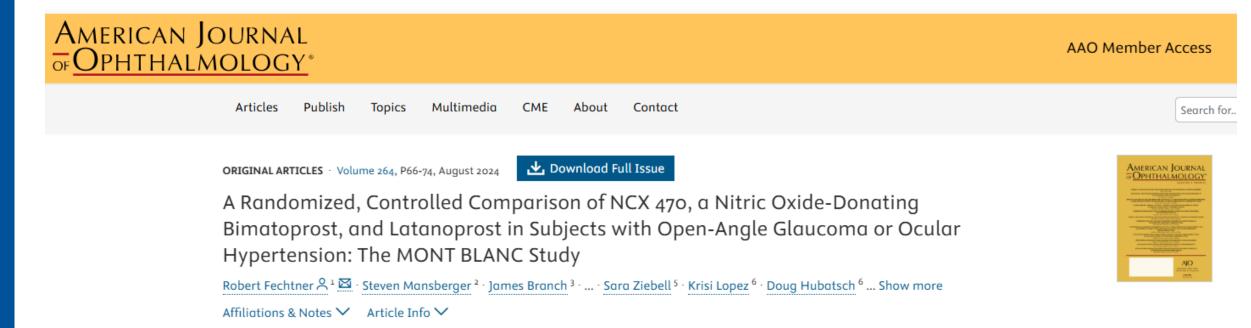
All Comparisons Are Based on NCX 470 0.1% and Latanoprost 0.005% in Mont Blanc

- Statistically significantly greater percentage of patients **achieve** ≤ **18mmHg IOP on NCX 470** compared to latanoprost
- Mean percentage reduction in IOP greater on NCX 470 than on latanoprost
- In eyes with an initial IOP of \leq 28 mmHg the IOP-lowering effect from baseline was statistically significantly greater for NCX 470 compared to latanoprost at the majority of timepoints measured
- NCX 470 demonstrates a consistent lowering of IOP regardless of the baseline IOP, whereas the reduction in IOP with latanoprost is dependent on the baseline IOP
- A statistically significantly greater proportion of patients who received NCX 470 showed an IOP reduction of greater than 10 mmHg from baseline, compared to those on latanoprost

The full data from the Mont Blanc Phase 3 trial is available on the Nicox website at www.nicox.com



Mont Blanc Results Published in a Prestigious Journal



<u>Authors' Conclusion:</u> The NO-donating prostaglandin analogue NCX 470 0.1% was well-tolerated and lowered IOP more than latanoprost in subjects with OAG or OHT at all 6 time points. With a dual mechanism of action that enhances both uveoscleral and trabecular outflow, **NCX 470 could become an important first-line therapy for IOP reduction in glaucoma.**



NCX 470 – Presentations at Key Ophthalmology Conferences



• Poster: Diurnal IOP Control Responder Analysis with NCX 470 versus Latanoprost in the Phase 3 MONT BLANC Trial



- Poster 1: Intraocular Pressure Reduction with NCX 470 versus Latanoprost Across the Spectrum of Baseline IOPs
- Poster 2: Intraocular Pressure Reduction with NCX 470 versus Latanoprost In Previously Treated versus Treatment-Naïve Patients



- Effects of NCX 470, a Nitric Oxide (NO)-Donating Bimatoprost, in in-vitro 3D-Human Trabecular Meshwork (TM) / Schlemm's Canal (SC) Co-Culture Tissue Model. Galli et al., 2023, WGC Abstract # P-337
- NCX 470, a Nitric Oxide Donating Bimatoprost versus Latanoprost has Greater Proportion of Subjects Achieving ≥10 mmHg IOP Decrease in Phase 3 Trial. Mansberger et al., 2023, WGC Abstract # P-339
- NCX 470, a Nitric Oxide Donating Bimatoprost Compared with Latanoprost Adaptive Design Period Results from the Phase 3 Mont Blanc Clinical Trial. Fechtner et al., 2023, WGC Abstract # P-288



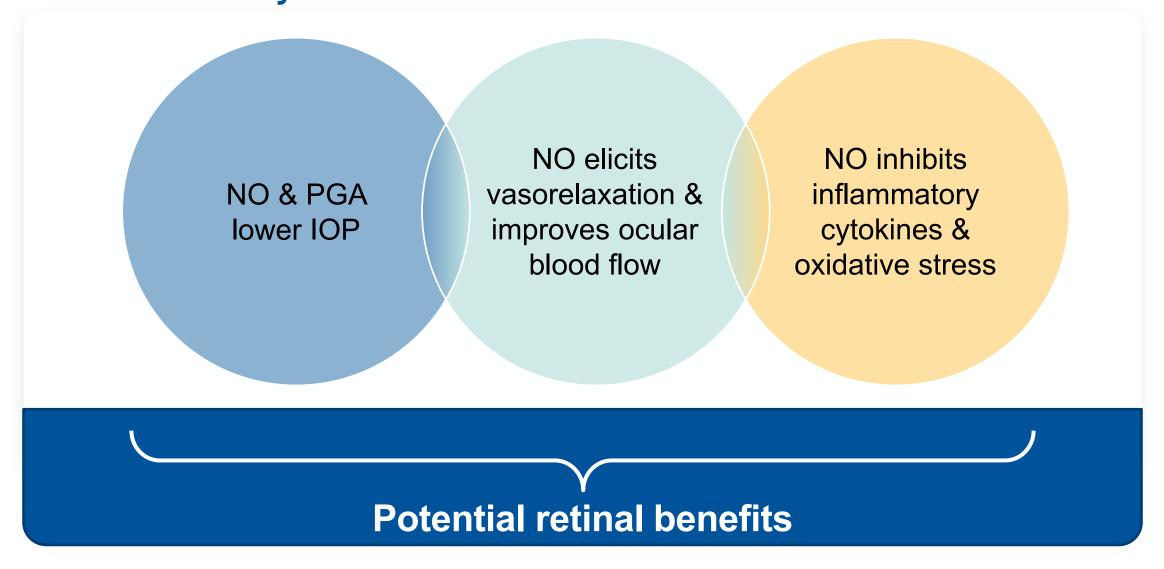
NCX 470, a nitric oxide (NO)-Donating Bimatoprost, Preserves Rabbit eyes from Biochemical and Functional changes associated with endothelin-1 (ET-1)-induced Ischemia/reperfusion Injury of the Optic Nerve and Retina Impagnatiello et al., 2023, ARVO Abstract #2580



NCX 470, a Nitric Oxide Donating Bimatoprost, Demonstrates Noninferiority to Latanoprost in Phase 3 Mont Blanc Clinical Trial. Fechtner et al., 2023, AGS Abstract #232



Nitric Oxide May Protect the Retina

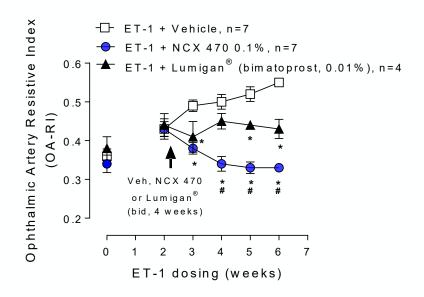




NCX 470 Shows Retinal Cell Protection in a Nonclinical Model^{1,2}

Improved ocular perfusion and retinal function in damaged eyes vs. Lumigan®

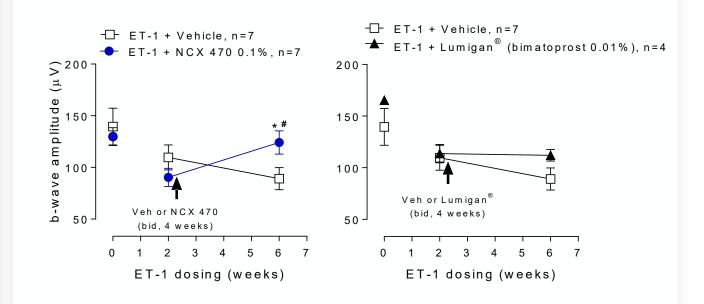
Ocular hemodynamics (Echo-doppler - Ophthalmic artery)



Detrimental effect of ET-1 on ophthalmic artery hemodynamics reversed in eyes receiving NCX 470.

Lumigan® only was only partially effective

Retinal function (Scotopic Electroretinogram - rod/cone responses)



Photoreceptor response decline induced by ET-1 was almost completely reversed in eyes treated with NCX 470.

Lumigan® had no significant effect



^{*} p<0.05 vs. vehicle at the same time point, # p<0.05 vs. Lumigan® Student's t-test

^{1.} Bastia et al., J Ocul Pharmacol Ther, 2022, 38: 496-504:

^{2.} Impagnatiello et al. ARVO 2023, abstract # 2580

U.S. Glaucoma Clinical Advisory Board with Leading Experts

DR. ROBERT D. FECHTNER, MD, CHAIRMAN

Professor and Chair of the Department of Ophthalmology at SUNY Upstate Medical University, Syracuse, NY

DR. SANJAY G. ASRANI, MD

Professor of Ophthalmology at Duke University in Durham, North Carolina, and Director of the Duke Eye Center of Cary and the Duke Glaucoma OCT Reading Center

DR. DONALD BUDENZ, MD MPH

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DR. STEVEN MANSBERGER, MD MPH

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DR. TOM WALTERS, MD

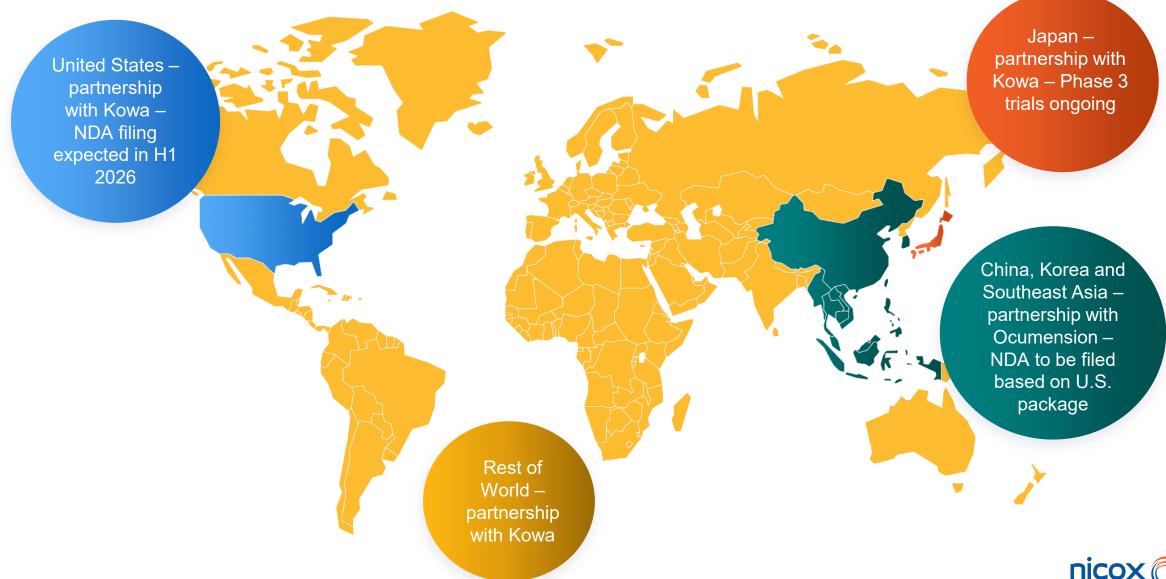
President of Texan Eye P.A. and Medical Director of Eye LASIK Austin, Advanced Ophthalmic P.A., Keystone Clinical Research

DR. ROBERT N. WEINREB, MD

Distinguished Professor and Chair, Ophthalmology, Director of both the Shiley Eye Institute and the Hamilton Glaucoma Center, holder of the Morris Gleich, MD Chair in Glaucoma, and Distinguished Professor of Bioengineering



Global Licensing of NCX 470





Global Enterprise with a Strong Pharmaceutical Business and Japanese Glaucoma Franchise

Founded in Japan in 1894 Active Worldwide in Multiple Domains Including Life Sciences

~8000 Employees with an Annual Group Revenue of \$4.9 Billion

The Pharmaceutical
Sector is an
Important One with
an International
Presence

Team of Medical Representatives in Japan and a Franchise in Glaucoma

Kowa is an ideal partner for Nicox for NCX 470:

- Strong commercial presence in the U.S. pharmaceutical market
- Direct commercial experience in glaucoma in Japan





Two value-creating deals with Kowa on NCX 470

Territory

Japan

United States and all territories outside China, Korea, Southeast Asia and Japan Date

February 2024

July 2025

Milestones

€3 million upfront, up to €24.5 million total (€6 million received)

€7.5 million upfront, up to €127 million total (€12.5 million received) Royalties

7% to 12%

Tiered up to 20%





Chinese Partner and Nicox Shareholder, Dedicated to Ophthalmology with Manufacturing and Commercial Capabilities

Based in China Created in 2018 Dedicated to Ophthalmology Listed on the Hong Kong Stock Exchange Since 2020 \$900 million Market Cap Portfolio of 25
Products with
12 Commercialized
\$58 Million
Revenue in 2024
(+69%)

489 Employees, Including over 250 in Commercial

- Ocumension's focus on ophthalmology and their local manufacturing and commercial capabilities makes them the ideal partner for NCX 470 in China
- Total of €18 million paid to Nicox in milestones (non-dilutive financing) plus cost contributions to Denali (50%) and Mont Blanc (one Chinese site)
- Nicox to receive royalties of 6% to 12% of future net sales on the territories licensed to Ocumension



Existing Commercial Products and Partnerships



- ✓ Same mechanism of action as NCX 470
- ✓ Launched by Bausch + Lomb in 2017 in the United States
- ✓ Marketed in >15 countries and territories
- ✓ Revenue sold to Soleus Capital in October 2024

ZERVIATE¹



First Commercial Sale in China in Q4 2024

ZERVIATE²



Launched³ in the United States in 2020

- √ 5% to 9% royalties on annual net sales in China
- ✓ Potential for up to \$17.2 million in sales milestones by Ocumension⁴
- ✓ Manufactured by Ocumension in their state-of-the art Chinese factory and commercialized by their existing sales team since the end of 2024

✓ 8% to 15% royalties on annual net sales in the United States

- 1. Ocumension has rights in Chinese and Southeast Asian markets
- 2. ZERVIATE is commercialized in the U.S. by Harrow, who also have rights for Canada.
- 3. Initially launched by Eyevance, who was acquired by Santen. Harrow acquired the ZERVIATE rights from Santen in 2023.
- 4. The majority of these milestones are on sales over \$100 million. Due to changes in the Chinese allergic conjunctivitis market, peak sales may not reach \$100 million



NCX 1728: Research Collaboration with Glaukos

Combining NO-Release with PDE5 Inhibition MOA for this novel class of molecules is based entirely on NO-mediated activity

NO-mediated effects are enhanced and prolonged by concomitant phosphodiesterase-5 (PDE5) inhibition within the same molecule

Potential in Multiple
Ophthalmic
Conditions

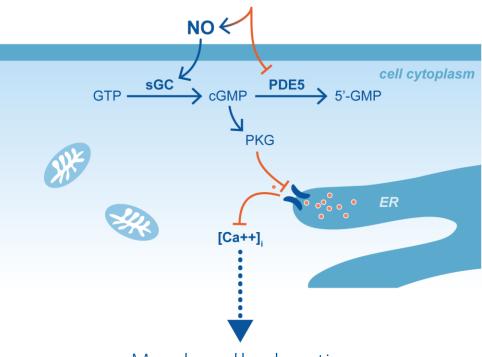
NO is an important mediator in both IOP control and in ocular blood flow and plays a role in a number of retinal conditions where dysfunctional ocular perfusion are key features in disease progression

Collaboration with Glaukos

Exclusive research and global licensing option agreement

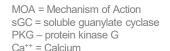
Pre-clinical research program exploring indications for the treatment of glaucoma, including neuroprotection, and in the treatment of retinal diseases

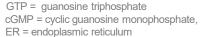
NO-donating PDE5 inhibitor



Muscle cell relaxation

- Vasorelaxation
- Enhancement of ocular blood flow
- Ocular tissues oxygenation
- Prevention of retinal damage







Experienced Leadership Team



Gavin Spencer Chief Executive Officer







Sandrine Gestin
VP, Finance and HR





Doug Hubatsch

EVP, Chief Scientific Officer





Emmet Purtill

VP Business Development





Damian Marron
Chairman of the Board



Christine Placet
Director



Marc Le Bozec
Director



Gavin Spencer Chief Executive Officer

Sonia Benhamida Observer BlackRock



Investment Highlights



- Two product approvals in the U.S., one in China
- Business Development deals in the U.S., Japan, China, and globally with Tier 1 companies
- Global partnerships in place for NCX 470



- Positive Phase 3 efficacy data and well tolerated in two trials
- US NDA in preparation for submission to the FDA in H1 2026
- Validation by partnerships with Kowa and Ocumension Therapeutics

✓ Large Potential Market

- ~\$7 billion worldwide glaucoma market
- Successful track record of VYZULTA® under partnership with Bausch + Lomb

✓ High Strategic Transaction Potential

• Exploring future growth opportunities





Financial information

Cash runway^{1,2}

Into³ Q3 2026

Analyst coverage

Yi Chen HC Wainwright Financial
Information
(Links)
Annual Report 2024
Financial Results 2024
Shareholding Structure
& Monthly Share
Reporting



^{2.} Including Kowa upfront and milestones expected in 2025 and 2026

3. As at the date of this presentation





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