Nicox Corporate Presentation

An international ophthalmology company developing innovative solutions to help maintain vision and improve ocular health

July 17, 2025





Forward-Looking Statements

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Nicox at a glance

Ophthalmology-focused biopharmaceutical company, advancing NO¹-donating therapies

Late-stage Phase 3 program in glaucoma – NDA² filing targeted for 2026



Commercialstage assets and R&D collaborations already in place



Global reach with top tier worldwide licensees



Significant market opportunity -80 million glaucoma patients worldwide³





2. New Drug Application

B. World Glaucoma Association website: World Glaucoma Association » What is glaucoma?

Recent News – Global licensing of NCX 470

United States – partnership with Kowa – NDA filing expected in H1 2026

> Rest of World – partnership with Kowa

Japan – partnership with Kowa – Phase 3 trials to begin H2 2025

China, Korea and Southeast Asia – partnership with Ocumension – NDA to be filed based on U.S. package



Consistently Delivering Innovations in Ophthalmology ...

... with NCX 470 the Next Derisked Asset Advancing Toward NDA Filing in the U.S. and China

Commercial Value of Lead Asset NCX 470 in Late-Stage Phase 3 Development

- A potentially differentiated profile targeting ~\$7bn worldwide glaucoma market, 80 million patients
- Positive results from the first Phase 3 trial¹, Mont Blanc, demonstrating competitive Intraocular Pressure (IOP) lowering properties
- Whistler² exploratory trial results support dual mechanism of action
- Additional benefits, e.g. retinal, seen in nonclinical models^{3,4} to be explored post-Phase 3

1. Nicox Press release October 31, 2022

- 2. Nicox Press Release May 14, 2025
- Bastia et al., J Ocul Pharmacol Ther. 2022, 38: 496-504
- . Sgambellone et al., Transl Vis Sci Technol. 2023, 1;12(9):22.
- VYZULTA revenue sold to Soleus Capital in October 2024

Global Partnerships with Tier 1 Ophthalmology Players

- NCX 470 partnered in China and Southeast Asia with Ocumension Therapeutics, and elsewhere with Kowa
- ZERVIATE commercialised in China, part of multi-product collaboration with Ocumension, and in the U.S. by Harrow
- Research and option agreement with **Glaukos** for NCX 1728
- VYZULTA® commercialized⁵ by Bausch + Lomb

Deep Ophthalmology Experience

- > Two FDA approved products
- Extensive development expertise has generated a focused portfolio of products and product candidates
- Business and corporate development track record, including M&A





NICOX visible science

Upcoming Milestones

- Denali results Q3 2025
- Phase 3 clinical trial initiation
 in Japan expected H2 2025
- ✤ U.S. NDA submission

expected in H1 2026

ZERVIATE

 Recurrent revenue in U.S. and China

Corporate

- Potential NCX 1728 license
 option exercise with Glaukos
- Exploring future growth opportunities



An Innovative Portfolio Led by NCX 470, a Derisked Product Candidate with Global Potential







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NICOX visible science

Glaucoma: a Worldwide Ophthalmic Condition with Unmet Medical Needs

Elevated IOP* Contributes to Irreversible Optic Nerve Damage, Leading to Progressive Vision Loss



related to an approximately 10% lowering [of risk of vision loss progression]"

Heijl et al. Reduction of intraocular pressure and glaucoma progression: results from the Early Manifest Glaucoma Trial. Arch Ophthalmol. 2002; 120: 1268–1279





Unmet Medical Needs for Glaucoma Treatment

Despite having well established first-line therapies, including the standard-of-care, latanoprost, patients do not react to glaucoma medications in the same way, and therefore ophthalmologists need multiple treatment options ✓ 40% of patients
 do not achieve
 their target IOP
 on existing
 monotherapies¹
 requiring
 ophthalmologists
 to adjust or
 change the
 medication

 ✓ Many patients require >1 medication which leads to compliance issues^{2,3} ✓ Tolerability
 issues with some
 medications lead
 to
 discontinuations,
 patient
 management
 issues, and/or
 compliance
 issues⁴

Kass et al, Delaying treatment of ocular hypertension: the ocular hypertension treatment study. Arch Ophthalmol, 2010; 128:276–287

Robin AL et al, Does adjunctive glaucoma treatment therapy affect adherence to the initial primary therapy? Ophthalmology. 2005; 112:863-868

Robin et al, Adherence in glaucoma: Objective measurements of once-daily and adjunctive medication use. Am J Ophthalmol. 2007;144:533-540

4. Beckers HJM et al. Side effects of commonly used glaucoma medications: comparison of tolerability, chance of discontinuation, and patient satisfaction. *Graefe's Archive for Clinical and Experimental Ophthalmology* 2008;246(10):1485–90





- ✓ Novel molecule with positive impact on lowering IOP, the leading cause of glaucoma
- Positive pivotal Phase 3 topline results from the Mont Blanc trial^{1,2,3}
- ✓ First non-combination product to demonstrate statistical non-inferiority to a prostaglandin analog in a pivotal trial, thereby meeting the efficacy requirements for U.S. approval
- ✓ Large and established glaucoma drug market⁴: valued at ~**\$7 billion** worldwide, over **80 million patients**
- ✓ Over 3 million patients and over 36 million prescriptions⁵ in the United States alone with additional safe and effective alternatives to first-line therapy required



. Nicox Press release October 31, 2022

Mansberg et al., 2023, World Glaucoma Congress, Abstract # P-339

Fechtner et al., 2023, World Glaucoma Congress, Abstract # P-288 b

Antiglaucoma Drug Market Size, Trends, Growth Report 2034; Glaucoma Therapeutics Market Report by Drug Class (Prostaglandin Analogs, Beta Blockers, Alpha Adrenergic Agonists, Carbonic Anhydrase Inhibitors, Combinatic Drugs, and Others), Indication (Open Angle Glaucoma, Angle Closure Glaucoma, and Others); Glaucoma Therapeutics Market Size, Growth, Analysis - 2031

IQVIATM Analytics Link 2021



NCX 470 Timing

A Near-Term Asset Close to Completion of Development



- Composition of matter patent to 2029 expected to be extended to 2034 in the United States and formulation patent to 2039.
- Additional marketing exclusivity may be available based on the status as a New Chemical Entity
- Chinese NDA expected to be submitted shortly after the US submission



NCX 470 Lowers IOP Through a Validated¹ Dual Mechanism Pathway

Clinically Validated with the First NO-Donating PGA, VYZULTA®





Phase 3 Clinical Program Intended to Support U.S. & China NDA Submissions

Designed to demonstrate safety and efficacy of NCX 470 0.1% vs. latanoprost 0.005%, studies will evaluate reduction of IOP from time-matched baseline at pre-established time points

MONT BLANC: Primary Objective of Non-Inferiority Achieved

N=691

56 clinical sites in the U.S. & one site in China Adaptive design selected the 0.1% concentration Second efficacy objective, statistical superiority to latanoprost, was not achieved

NCX 470 was statistically superior to latanoprost 0,005% in IOP reduction from baseline at 4 of the 6 timepoints, and numerically greater at all 6

DENALI: Fully Enrolled

N=696

~80 clinical sites in the U.S. & China
Includes a 12-month safety extension
Jointly conducted and equally financed with Chinese partner Ocumension Therapeutics
Topline results expected in Q3 2025



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2. Mansberg et al., 2023, World Glaucoma Congress, Abstract # P-339



Mont Blanc Phase 3 Efficacy Trial Design¹

Designed to Evaluate NCX 470 vs. Established Therapy, Latanoprost

Randomized, controlled, double-masked, parallel design trial. Patients with open angle glaucoma or ocular hypertension were randomized 1:1 to once-daily treatment with NCX 470 0.1% or latanoprost 0.005%

Primary Endpoint:

Mean IOP reduction from time-matched baseline at 8 AM and 4 PM at the week 2, week 6 and month 3 visits

Enrollment:

The trial enrolled 691 patients across all arms (including ~30 patients on NCX 470 0.065% in the adaptive design part)

| Washout* | NCX 470 0.1 % n = 328 patients | | | |
|--|----------------------------------|-------------------|--------------------|-----------------------|
| | | Latanoprost 0.005 | % n = 333 patients | |
| Screening Visit and Eligibility Visit 1 | Eligibility Visit 2, 1st Dose | Week 2 Visit | Week 6 Visit | Month 3 Exit Visit |

* Wash-out period according to the patient's previous IOP-lowering treatment

1. This schematic reflects the dosage arms which continued in the trial and do not include the NCX 470 0.065% dose which was only in the adaptive design portion of the trial



Significant, Sustained IOP-Lowering Effects

IOP-Lowering from Baseline Was 8.0 to 9.7 mmHg for NCX 470 vs. 7.1 to 9.4 mmHg for Latanoprost



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• Fechtner et al., AJO, 2024 Aug;264:66-74



Mont Blanc Topline Results Demonstrate Robust Efficacy and Safety^{1,2}

All Comparisons Are Based on NCX 470 0.1% and Latanoprost 0.005%

Topline Results from this Pivotal Trial:

- **IOP-lowering effect from baseline was 8.0 to 9.7 mmHg for NCX 470** vs. 7.1 to 9.4 mmHg for latanoprost
- **Statistical non-inferiority was met vs. latanoprost** in the primary efficacy analysis. This trial therefore met the efficacy requirements for approval in the U.S.
- While NCX 470 failed to meet statistical superiority to latanoprost in a pre-specified secondary efficacy analysis of time-matched change from baseline IOP, NCX 470 was numerically superior to latanoprost at all time points and **statistically significant (p<0.049) at 4 of 6 timepoints**

NCX 470 Was Well Tolerated

- The most common adverse event was ocular hyperemia in 11.9% of NCX 470 patients vs. 3.3% of latanoprost patients
- There were no ocular serious adverse events and no treatment-related non-ocular serious adverse events
- 4.3% of patients on NCX 470 discontinued compared to 5.1% on latanoprost



2. Fechtner et al, American Journal of Ophthalmology, 2024, 264:66-74



NCX 470 Post hoc Analysis Further Differentiates vs Standard of Care

All Comparisons Are Based on NCX 470 0.1% and Latanoprost 0.005%

- Statistically significantly greater percentage of patients achieve ≤ 18mmHg IOP on NCX 470 compared to latanoprost
- Mean percentage reduction in IOP greater on NCX 470 than on latanoprost
- In eyes with an initial IOP of ≤ 28 mmHg the IOP-lowering effect from baseline was statistically significantly greater for NCX 470 compared to latanoprost at the majority of timepoints measured
- NCX 470 demonstrates a consistent lowering of IOP regardless of the baseline IOP, whereas the reduction in IOP with latanoprost is dependent on the baseline IOP
- A statistically significantly greater proportion of patients who received NCX 470 showed an IOP reduction of greater than 10 mmHg from baseline, compared to those on latanoprost

The full data from the Mont Blanc Phase 3 trial is available on the Nicox website Homepage at <u>www.nicox.com</u>

Mont Blanc Results Published in a Prestigious Journal



<u>Authors' Conclusion:</u> The NO-donating prostaglandin analogue NCX 470 0.1% was well-tolerated and lowered IOP more than latanoprost in subjects with OAG or OHT at all 6 time points. With a dual mechanism of action that enhances both uveoscleral and trabecular outflow, **NCX 470 could become an important first-line therapy for IOP reduction in glaucoma.**



NCX 470 – Presentations at Key Ophthalmology Conferences





• Poster 1: Intraocular Pressure Reduction with NCX 470 versus Latanoprost Across the Spectrum of Baseline IOPs

 Poster 2: Intraocular Pressure Reduction with NCX 470 versus Latanoprost In Previously Treated Versus Treatment-Naïve Patients

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- Effects of NCX 470, a Nitric Oxide (NO)-Donating Bimatoprost, in in-vitro 3D-Human Trabecular Meshwork (TM) / Schlemm's Canal (SC) Co-Culture Tissue Model. Galli et al., 2023, WGC Abstract # P-337
- NCX 470, a Nitric Oxide Donating Bimatoprost versus Latanoprost has Greater Proportion of Subjects Achieving ≥10 mmHg IOP Decrease in Phase 3 Trial. Mansberger et al., 2023, WGC Abstract # P-339
- NCX 470, a Nitric Oxide Donating Bimatoprost Compared with Latanoprost Adaptive Design Period Results from the Phase 3 Mont Blanc Clinical Trial. Fechtner et al., 2023, WGC Abstract # P-288



NCX 470, a nitric oxide (NO)-Donating Bimatoprost, Preserves Rabbit eyes from Biochemical and Functional changes associated with endothelin-1 (ET-1)-induced Ischemia/reperfusion Injury of the Optic Nerve and Retina Impagnatiello et al., 2023, ARVO Abstract #2580



NCX 470, a Nitric Oxide Donating Bimatoprost, Demonstrates Noninferiority to Latanoprost in Phase 3 Mont Blanc Clinical Trial. Fechtner et al., 2023, AGS Abstract #232



Posters are available on the "Publications" section of <u>www.nicox.com</u>

Nitric Oxide May Protect the Retina

| NO & PGA lower IOP | NO elicits vasorelaxation & improves ocular blood flow | NO inhibits inflammatory cytokines & oxidative stress | | |
|----------------------------|---|--|--|--|
| | | | | |
| Potential retinal benefits | | | | |



NCX 470 Shows Retinal Cell Protection in a Nonclinical Model^{1,2}

Improved ocular perfusion and retinal function in damaged eyes vs. Lumigan[®]



Bastia et al., J Ocul Pharmacol Ther, 2022, 38: 496-504:

2 Impagnatiello et al. ARVO 2023, abstract # 2580

NICOX visible science

U.S. Glaucoma Clinical Advisory Board with Leading Experts

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Professor and Chair of the Department of Ophthalmology at SUNY Upstate Medical University, Syracuse, NY

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DR. ROBERT N. WEINREB, MD

Distinguished Professor and Chair, Ophthalmology, Director of both the Shiley Eye Institute and the Hamilton Glaucoma Center, holder of the Morris Gleich, MD Chair in Glaucoma, and Distinguished Professor of Bioengineering



Global Enterprise with a Strong Pharmaceutical Business and Japanese Glaucoma Franchise

Founded in Japan in 1894 Active Worldwide in Multiple Domains Including Life Sciences

~8000 Employees with an Annual Group Revenue of \$4.9 Billion The Pharmaceutical Sector is an Important One with an International Presence

Team of Medical Representatives in Japan and a Franchise in Glaucoma

Kowa is an ideal partner for Nicox for NCX 470:

- Strong commercial presence in the U.S. pharmaceutical market
- Direct commercial experience in glaucoma in Japan





Two value-creating deals with Kowa on NCX 470



② OcuMension 账 庫 维 视 Chinese Partner and Nicox Shareholder, Dedicated to Ophthalmology with Manufacturing and Commercial Capabilities



- Ocumension's focus on ophthalmology and their local manufacturing and commercial capabilities makes them the ideal partner for NCX 470 in China
- Total of €18 million paid to Nicox in milestones (non-dilutive financing) plus cost contributions to Denali (50%) and Mont Blanc (one Chinese site)
- Nicox to receive royalties of 6% to 12% of future net sales on the territories licensed to Ocumension



Existing Commercial Products and Partnerships



BAUSCH+LOMB

✓ Same mechanism of action as NCX 470

- ✓ Launched by Bausch + Lomb in 2017 in the United States
- ✓ Marketed in >15 countries and territories
- ✓ Revenue sold to Soleus Capital in October 2024

ZERVIATE¹

ZERVIATE²

2020



HARROW

Launched³ in the United States in

5% to 9% royalties on annual net sales in China Potential for up to \$17.2 million in sales milestones by Ocumension⁴ Manufactured by Ocumension in their state-of-the art Chinese factory and commercialized by their existing sales team since the end of 2024

✓ 8% to 15% royalties on annual net sales in the United States



NICOX visible science

- 1. Ocumension has rights in Chinese and Southeast Asian markets
- . ZERVIATE is commercialized in the U.S. by Harrow, who also have rights for Canada.
- Initially launched by Eyevance, who was acquired by Santen. Harrow acquired the ZERVIATE rights from Santen in 2023.
- The majority of these milestones are on sales over \$100 million. Due to changes in the Chinese allergic conjunctivitis market, peak sales may not reach \$100 million

NCX 1728: Research Collaboration with Glaukos

Combining **NO-Release** with PDE5 Inhibition

MOA for this novel class of molecules is based entirely on NO-mediated activity

NO-mediated effects are enhanced and prolonged by concomitant phosphodiesterase–5 (PDE5) inhibition within the same molecule

| Potential in | |
|--------------|--|
| Multiple | |
| Ophthalmic | |
| Conditions | |

NO is an important mediator in both IOP control and in ocular blood flow and plays a role in a number of retinal conditions where dysfunctional ocular perfusion are key features in disease progression

Exclusive research and global licensing option agreement

Collaboration with Glaukos

Pre-clinical research program exploring indications for the treatment of glaucoma, including neuroprotection, and in the treatment of retinal diseases



GTP = quanosine triphosphate cGMP = cyclic guanosine monophosphate, ER = endoplasmic reticulum



- Ocular tissues oxygenation
- Prevention of retinal damage





Experienced Leadership Team



Gavin Spencer Chief Executive Officer





Sandrine Gestin VP, Finance and HR



Doug Hubatsch EVP, Chief Scientific Officer





Emmet Purtill VP Business Development

COVANCE.



Damian Marron Chairman of the Board



Christine Placet Director



Marc Le Bozec Director



Gavin Spencer Chief Executive Officer

Sonia Benhamida Observer BlackRock





Financial Highlights

Cash Balance Expected to Support Current Operations for at least 12 months from July 2025

| Financial Position and Ownership of Nicox SA ¹ | | | | |
|---|---|--|--|--|
| Cash, Cash Equivalents as at 30 June 2025 | €5.9 million (excluding Kowa deal) | | | |
| Debt as at 30 June 2025 | €14.8 million (excluding repayment from Kowa upfront) | | | |
| Cash Runway ² | At least 12 months from July 2025 ³ | | | |
| Outstanding Shares ⁴ | 72.9 million | | | |
| Key Investors | Soleus Capital 6.0% Ocumension Therapeutics 4.2% HBM Healthcare Investments (Cayman) 2.5% | | | |



1. Figures are non-audited. Nicox SA has a 100%-owned subsidiary, Nicox Ophthalmics. The figures for this subsidiary would have no impact on the figures of this slide if presented on a Group basis

2. Based exclusively on the development of NCX 470.

3. Including Kowa upfront and milestones expected in 2025 and 2026

4. Outstanding shares as of June 30, 2025.



Investment Highlights

A Proven Track Record in Clinical Development and Business Development

- Two product approvals in the U.S., one in China
- Business Development deals in the U.S., Japan, China, and globally with Tier 1 companies
- Global partnerships in place for NCX 470

✓ NCX 470, a Derisked, Late-Stage Development Program

- Positive Mont Blanc Phase 3 efficacy data and well tolerated
- Same-design Second Phase 3 trial, Denali, reporting in Q3 2025
- Validation by partnerships with Kowa and Ocumension Therapeutics

✓ Large Potential Market

- ~\$7 billion worldwide glaucoma market
- Successful track record of VYZULTA® under partnership with Bausch + Lomb

✓ High Strategic Transaction Potential

• Exploring future growth opportunities





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